From: CWALL --VUS0212A Date and time 01/14/92 10:04:57
To: MBOURLAS--VCH0021A Manuel Bourlas JCHARLES--VUS0212A Jim Charles
RCARCHMA--VUS0212A Richard Carchman WFINK --VCH0021A Walter Fink
HGAISCH --VCH0021A Helmut Gaisch RPAGES --VUS0212A Robert Pages
AANDRADE--VCH0021A Anthony Andrade

From: Charles Wall
Subject: Research Meeting on January 20

CONFIDENTIAL: ATTORNEY CLIENT PRIVILEGED COMMUNICATION

I have now talked with each of you about the January 20 meeting. I understand the following people will attend:

| | |
|---|---|
| FTR-R&D | Jean-Bernard Boder<br>Manny Bourlas<br>Walter Fink<br>Allen Kassman |
| FTR-S&T | Helmut Gaisch<br>Ian Marcovitch<br>Peter Martin<br>Helmut Reif |
| PM USA-R&D | Richard Carchman<br>Jim Charles |
| PM USA-S&T | Bob Pages |
| PM EEC/EEMA | Tony Andrade |
| PM Corp. | Alex Holtzman<br>Chuck Wall |

I think we should keep it at this number. If you think someone else should attend, please call me.

In order to clarify any ambiguities, I want to go over our job once again. We will discuss the merits of all smoking and health research which PM is funding either directly or through any other organizatiions. In other words, if PM's money is involved in ANY way, we want to talk about the research and any consultants we are using.

We are interested in CURRENT research projects and those UNDER CONSIDERATION. If you are considering funding, then let's discuss it. I am defining smoking and health in its BROADEST terms; this includes research related to why people smoke, smoker psychology, etc. If you are in doubt about whether a project falls within the definition of smoking and health, please include it. You should also feel free to talk about ALL research of which you are aware, including product development, and we can decide into what category it fits.

Please feel free to use whatever format you wish for the presentations: slides, overheads, etc. It will be helpful, but not essential, to have handouts listing projects, researchers and funding for 1991 and 1992. I understand that for some this might create quite a bulk of paper, in which case let's use slides, etc., and we can get copies of the information we want later. I also understand that it may be difficult to get dollar amounts for each research project. If that's the case, we can go with the figures we have, e.g., total funding for the VdC and the Research Council.

I suggest we start the meeting at 9:00 am and plan to go until 6:00 pm, if necessary.

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Source: https://www.industrydocuments.ucsf.edu/docs/kljx0000

20. 1. 92 RESEARCH, S+M, MERITS, BUDGET

~~GHALL, A, MD~~ MEMO + H. BMBS

REASON: DOCS, UNCOVERED, LAWSUITS.

VDC, ASFC, AFCC, PME/RD, PME/ST, INDIRD, FACILITIES, AUS, PEDIATR,
SCAND., COPENH, CECCH, CONSULTANTS, AMF,
MOLINARD: HOP. NANTERRE, LAB. PARIS.

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Source: https://www.industrydocuments.ucsf.edu/docs/kljx0000

I want to thank you in advance for participating in this meeting. I look forward to seeing everyone again, and to a most productive meeting.

Chuck Wall

cc: A. Holtzman
S. Parrish

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Source: https://www.industrydocuments.ucsf.edu/docs/kljx0000